# **MBA- Industrial Engineering**

The course will aim at Graduates who will have a broad knowledge of the various modern industrial engineering methods and tools associated with manufacturing systems, operations research, quality engineering, and human factors. They will also have the ability to apply engineering design methods to represent, integrate and solve problems, including the ability to recognize problem context and integrate knowledge and skills appropriate sources. Graduates will have an understanding of the integrated, broad nature of the IE discipline with an appreciation of the depth of the field and an ability to find information, when needed.

Subject Code	Subject	Credits	Subject Code	Subject	Credits
SEMESTER I			SEMESTER III		
MBA-01	Managerial Tasks and Behavioural Dynamics	5	MBA-13	Research Methodology	5
MBA-02	Corporate Communication and Managerial Economics	5	MBA-14	Total Quality Management	5
MBA-03	Legislative Framework of Business	5	MBA-15	International Business Management	5
MBA-04	Accounting and Taxation for Managers	5	IM-01	Production Planning and Control	5
MBA-05	Quantitative Techniques for Managerial Decisions	5	IM-02	Applied Ergonomics	5
MBA-06	Business Development and Entrepreneurship	5	IM-03	Industrial Economics And Management	5
SEMESTER II			SEMESTER IV		
MBA-07	Human Asset Management	5	IM-04	Mechanics of Machines	5
MBA-08	Corporate Finance and Services	5	IM-05	Advanced Operations Research	5
MBA-09	Marketing Planning and Management	5	IM-06	Materials And Stores Management	5
MBA-10	Production Technology and Industrial Engineering	5	IM-07	Quality Assurance and Audit	5
MBA-11	Information Science for Managers	5	IM-08	Safety and Maintenance Management	5
MBA-12	Strategic Management and Corporate Governance	5	MBA-16	Project Work Viva-Voice	6
				Total Credits	124

### SUBJECT: MANAGERIAL TASKS AND BEHAVIOURAL DYNAMICS

This course helps to prepare the students to understand the basic application of managerial functions in day to day operations and activities of corporate and business enterprises.

#### **OBJECTIVES:**

- 1. To understand the role and responsibilities of manager
- 2. To learn the process of management in corporate enterprises.
- 3. To comprehend the behavior of others and adapt to managerial success.
- 4. To make the students to equip the necessary changes and developments in an organization.

### STRUCTURE OF THE COURSE CONTENT

### BLOCK 1 MANAGERIAL FUNCTION AND RESPONSIBILITIES

- Unit 1: Manager Role, Responsibilities and Tasks
- Unit 2: Managerial Functions and Their Characteristics
- Unit 3: Evolution of Management and Schools of Thought
- Unit 4: Social Responsibilities and Business Ethics & Corporate Governance

## BLOCK 2 PLANNING AND ORGANIZING FUNCTION

- Unit 1: Planning Nature, Types and Process
- Unit 2: Decision Making and MBO
- Unit 3: Organizing Principles and Structural Design
- Unit 4: Delegation, Span of Control, Decentralization, Line and Staff Authority

## BLOCK 3 DIRECTING, CONTROLLING AND CO ORDINATION

- Unit 1: Directing, Motivating, And Leadership
- Unit 2: Controlling Nature and Techniques
- Unit 3: Co Ordination the Essence of Management
- Unit 4: Contemporary Trends in Management

## BLOCK 4 INTRODUCTIONS TO BEHAVIOURAL DYNAMICS

- Unit 1: Evolution, Challenges and Opportunities of Organization Behaviour
- Unit 2: Personality and Behavioural Assessment
- Unit 3: Emotions and Learning
- Unit 4: Perceptions and Stress Management

### BLOCK 5 ORGANIZATIONAL BEHAVIOURAL DYNAMICS

- Unit 1: Change Management
- Unit 2: Organizational Climate
- Unit 3: Management of Conflicts
- Unit 4: Organizational Development Interventions

- 1. Peter F Druker, Management Tasks and Responsibilities, Truman Talley Books, New York.
- 2. Stephen P Robbins, Fundamental of Management, Pearson 2003
- 3. Koontz & Weirich, Essentials of Management, Tata McGraw Hill, New Delhi
- 4. Stephen P Robbins, Organization Behaviour, Prentice Hall Of India, 6<sup>th</sup> Edition
- 5. C B Gupta, Management Principles And Practice, Sultan Chand & Sons, New Delhi
- 6. L M Prasad, Organization Behaviour, Sultan Chand & Sons, New Delhi
- 7. Consumer Behaviour- Leon Schiffman, Lesslie Lazar Kanuk Pearson/PHI,8/E
- 8. Consumer Behaviour- Hawkins, Best, Coney-TMH,9/e,2004
- 9. Consumer Behaviour in Indian Perspective Suja Nair Himalaya Publishers, 2004
- 10. Consumer Behaviour- Satish k Batra & S H H Kazmi, Excell Books
- 11. Customer Relationship Management- Peeru Ahamed & Sagadevan Vikas Publishing

### SUBJECT: CORPORATE COMMUNICATION AND MANAGERIAL ECONOMICS

This course enables the students to develop their communication and analytical abilities in terms of effective presentation and economic uncertainties by applying modern and contemporary tools and techniques for competitive advantage.

### **OBJECTIVES**

- 1. To adopt the modern application of communication and presentation of ideas
- 2. To understand the basic principles of effective correspondence and idea generation.
- 3. To make the decision and evaluation through application of economic tools and techniques.
- 4. To equip and adapt the changing and challenging environmental threats and opportunities.

## STRUCTURE OF THE COURSE CONTENT

### BLOCK 1 CONCEPT OF CORPORATE COMMUNICATION

- Unit 1: Meaning Importance Principles and Objectives Of Communication
- Unit 2: Verbal and Non Verbal Communication
- Unit 3: Speech & Technical and Non Technical Presentation
- Unit 4: Group Discussion, Conference and Interview Techniques

## BLOCK 2 APPLICATION OF COMMUNICATION IN BUSINESS

- Unit 1: Business Letters: Concept And Introduction
- Unit 2: Inquiries, Circulars, Quotation, Order, and Acknowledgement
- Unit 3: Complaints, Collection, Memos, Minutes and Resume Preparation
- Unit 4: Banking, Insurance, and Sales Correspondences

#### BLOCK 3 INTRODUCTIONS TO MANAGERIAL ECONOMICS

- Unit 1: Managerial Economics Role and Responsibilities
- Unit 2: Law of Demand and Elasticity Of Demand
- Unit 3: Utility Analysis and Indifference Curve
- Unit 4: Demand Forecasting and Demand Distinctions

### BLOCK 4 PRODUCTIONS, COST AND MARKET STRUCTURE

- Unit 1: Production Functions and Laws of Returns
- Unit 2: Cost Functions and Marginal Cost Theory
- Unit 3: Market Structure and Price Determination
- Unit 4: Pricing Strategies and Techniques

### BLOCK 5 ENVIRONMENTAL ASSESSMENTS AND DIAGNOSIS

- Unit 1: Corporate Environment and Assessment
- Unit 2: Indian Economic Environment
- Unit 3: International Trade and Trends
- Unit 4: Money, Banking, Inflation and Business Cycles

- 1. Rajendrapal, Korlahalli, Essentials of Business Communication, Sultan Chand & Sons, New Delhi,
- 2. Peterson Lewis, Managerial Economics, Prentice Hall of India, New Delhi, 2002
- 3. Varshney & K L Maheshwari, Managerial Economics, Sultan Chand & Sons, New Delhi
- 4. N S Raghunathan & B Santhanam, Business Communication, Margham Publication, Chennai.
- 5. Business Communication Asha Kaul (2000), New Delhi, Prentice Hall of India
- 6. Effective Business Communication Murphy and Hildebrandt (1991), New York: McGraw Hill
- 7. Communication in India: Some Observations and Theoretical implications J.S. Yadava, IIMC
- 8. Communication Theory: Eastern and Western perspective- Lawrence D.

## SUBJECT: LEGISLATIVE FRAMEWORK OF BUSINESS

This course presents the rules and conduct of business in terms of legislative framework. This study helps the manager to lead the business in a smooth and orderly manner as per the legal prescription by the Indian Government.

### **OBJECTIVES**

- 1. To understand the nature of laws governing the Indian business.
- 2. To understand the economic and labour laws pertaining to corporate perspectives.
- 3. To govern the business as per the legislative requirements.
- **4.** To examine the recent requirements of the government from the business.

### STRUCTURE OF THE COURSE CONTENT

#### BLOCK 1 ELEMENTS OF BUSINESS LEGISLATION

- Unit 1: The Contract Act 1872, And Their Special Contracts
- Unit 2: Indian Partnership Act 1932
- Unit 3: Sale of Goods Act 1930
- Unit 4: Negotiable Instruments Act 1881

### BLOCK 2 ELEMENTS OF ECONOMICS LEGISLATION

- Unit 1: Information Technology Act 2000
- Unit 2: The Consumer Protection Act 1986
- Unit 3: The Environment Protection Act 1986
- Unit 4: Competition Law 2002
- Unit 5: Intellectual Property Tax Laws

## BLOCK 3 BANKING AND INSURANCE LAWS

- Unit 1: The Banking Regulation Act 1949
- Unit 2: The Reserve Bank of India Act 1934
- Unit 3: The Insurance Act and IRDA Regulations

## BLOCK 4 LABOUR LEGISLATION

- Unit 1: Factories Act 1948 & Workmen Compensation Act 1923
- Unit 2: Employee State Insurance Act 1948 & EPF and Miscellaneous Provisio`n Act 1952
- Unit 3: Industrial Disputes Act 1947 & Trade Union Act 1926
- Unit 4: The Minimum Wages Act 1948 & the Payment of Wages Act 1936
- Unit 5: The Payment Of Bonus Act 1965 & The Payment Of Gratuity Act 1972.

### BLOCK 5 CORPORATE LEGISLATION

- Unit 1: The Indian Companies Act 1956
- Unit 2: The Securities Contracts and Regulation Act 1956
- Unit 3: sebi rules

- 1. N D kapoor, elements of merchantile law, sultan chand & sons, New Delhi.
- 2. Essential bare acts
- 3. Majumdar, G k kapoor, corporate laws and secretarial practice, taxmann publication, new delhi
- 4. M tannan, banking law and practice,
- 5. Business Law S.S. Gulshan
- 6. Saravanavel & Sumathi- Business Law for Management HPH
- 7. M C Kuchhal -Business Law -Vikas, 4/e, 2005

# 8. BARE ACTS -

Indian Contract Act 1872
Negotiable Instruments Act 1881
Indian Partnership Act 1932
Foreign Exchange Management Act 1999
Sale Of Goods Act 1930
Consumer Protection Act 1986
Information Technology Act 2000
Companies Act 1956
Environmental Protection Act 1986
Right To Information Act

# SUBJECT: ACCOUNTING AND TAXATION FOR MANAGERS

This course enables the students to acquaint the knowledge of application of accounting and financial process of organization framework. It also enables to assess and evaluate the financial results for future organization.

### **OBJECTIVES**

- 1. To understand the basic ideology of recording, classifying and summarizing financial records.
- 2. To assess and diagnose the financial condition and position of business results.
- 3. To apply the costing and managerial tools and techniques for decision making.
- **4.** To ensure the tax laws governing the business conditioning and regulation.

#### STRUCTURE OF THE COURSE CONTENT

### BLOCK 1 BASIC ACCOUNTING CONCEPTS AND PRINCIPLES

- Unit 1: Accounting Principles and Theory
- Unit 2: Indian Accounting Standards
- Unit 3: Users of Accounting Information and Accounting Equation
- Unit 4: Double Entry Principles Journal, Subsidiary Books,

Ledger and Trial Balance

#### BLOCK 2 FINANCIAL STATEMENTS ANALYSIS

- Unit 1: Financial Statements Corporate and Non Corporate Bodies
- Unit 2: Financial Statement Analysis and Ratio Analysis
- Unit 3: Funds Flow and Cash Flow Analysis

#### BLOCK 3 COST ACCOUNTING

- Unit 1: Elements of Cost and Cost Statement
- Unit 2: Marginal Costing and Break Even Analysis
- Unit 3: Budgeting and Budgetary Techniques
- Unit 4: Standard Costing and Variance Analysis

### BLOCK 4 MANAGEMENT ACCOUNTING

- Unit 1: Long Term Investment Appraisal
- Unit 2: Costing For Decision Making
- Unit 3: Process and Service Costing
- Unit 4: Responsibility Accounting and Transfer Pricing

## BLOCK 5 TAXATION FOR MANAGEMENT

- Unit 1: Taxation Principles and System
- Unit 2: Direct Taxation: The Income Tax Act 1961 and Wealth Tax Act
- Unit 3: Indirect Taxation: Central Excise, Central Customs and Sales Tax Act
- Unit 4: service tax

# RECOMMENDEND TEXT BOOKS

- 1. M C Shukla, T S Grewal, S C Gupta, Advanced Accounts, Sultan Chand & Company, New Delhi
- 2. Saxena & Vashist, Cost and Management Accounting, Sultan Chand & Sons, New Delhi
- 3. S P Jain and K L Narang Advanced Accountancy, Kalyani Publishers, New Delhi.
- 4. Vinod K Singhania, Kapil Singhania, Direct Tax Laws, Tax Mann Publications,
- 5. V S Datey, Indirect Taxation, Taxmann Publications. New Delhi.
- 6. Cost Accounting Khan & Jain
- 7. Management Accounting 3rd Ed. Khan & Jain
- 8. Theory & Problems in Management & Cost Accounting Khan & Jain
- 9. Cost Accounting Jawaharlal

## SUBJECT: QUANTITATIVE TECHNIQUES FOR MANAGERIAL DECISIONS

This course presents the various statistical and optimization models for managerial application

### **OBJECTIVES**

- 1. To understand the fundamentals of the quantitative techniques and tools
- 2. To learn the optimal allocation of resources by mathematical modeling,
- 3. To estimate the likelihood of chances and probability application in business.
- 4. To evaluate the resources availability and utility by resource optimization and allocation techniques.

## STRUCTURE OF THE COURSE CONTENT

### BLOCK 1 BASIC STATISTICAL ANALYSIS

- Unit 1: Meaning Of Statistics, Data Types and Collection
- Unit 2: Tables, Graphs and Frequency Distribution
- Unit 3: Measures of Central Tendency, Variation and Skewness
- Unit 4: correlation and regression

#### BLOCK 2 THEORIES OF PROBABILITY AND DECISION MAKING

- Unit 1: Theory of Probability and Probability Distribution
- Unit 2: test of hypothesis t test, f test and chi square test.
- Unit 3: Statistical Decision Making
- Unit 4: Time Series and Index Numbers

## BLOCK 3 RESOURCE OPTIMIZATION TECHNIQUES - I

- Unit 1: Operation Research and Linear Programming Meaning and Uses
- Unit 2: Graphical Method
- Unit 3: Simplex Method
- Unit 4: dual programming

## BLOCK 4 RESOURCE OPTIMIZATION TECHNIQUES - II

- Unit 1: Assignment
- Unit 2: Transportation
- Unit 3: Inventory Models
- Unit 4: Replacement and Sequence Analysis

## BLOCK 5 RESOURCE OPTIMIZATION TECHNIQUES - III

- Unit 1: game thoery
- Unit 2: queuing theory
- Unit 3: pert and cpm
- Unit 4: simulation

- 1. Richard L Levin & David S Rubin, Statistics for Management,
- 2. S P Gupta, Statistical Methods, Sultan Chand & Sons, New Delhi
- 3. U K Srivatsava, G V Shenoy, S C Sharma, Quantitative Techniques for Managerial Decision, Prentice Hall Of India, 2<sup>nd</sup> Edition,
- 4. V K Kapoor, Operation Research, Sultan Chand & Sons, New Delhi.
- 5. Statistics and Quantitative Techniques M.G.Dhaygude
- 6. Operations Research V.K.Kapoor
- 7. Operations Research J.K.Sharma
- 8. Quantitative Techniques N.D. Vohra
- 9. Introduction to Operations Research Hiller
- 10. Introduction to Operations Research Gillett

## SUBJECT: BUSINESS DEVELOPMENT AND ENTREPRENEURSHIP

The purpose of this course is to provide a strong theoretical framework for business innovation, development and growth issues for initiation of new business ideas. It also helps to develop the skills to start a new venture and becomes entrepreneur in future career.

#### **OBJECTIVES:**

- 1. To prepare a groundwork for business creation, development and initiation.
- 2. To build the necessary caliber and competencies for running and conducting new business.
- 3. To help the students to prepare desirable and feasible project report for business project.
- 4. To create new ideas for successful entrepreneurship and launching technical know how in a pragmatic business application.

## STRUCTURE OF THE COURSE CONTENT

### BLOCK I BUSINESS INNOVATION AND CREATIVITY

- Unit 1: Skills and Styles of Innovation and Creativity
- Unit 2: Creative Organization
- Unit 3: Functional Innovation
- Unit 4: Personal Innovation and Self Awareness Plan

### **BLOCK II ENTREPRENEURSHIP**

- Unit 1: Role and Functions of Entrepreneurs
- Unit 2: Entrepreneurial Competencies and Culture
- Unit 3: Entrepreneurial Motivation and Performance
- Unit 4: Women and Social Entrepreneurship

### **BLOCK III BUSINESS IDEAS**

- Unit 1: Sources of Business Ideas
- Unit 2: Business Planning and Measurement of Success
- Unit 3: Commencement of Internet Business
- Unit 4: Presentation of Feasibility Report

# BLOCK IV ENTREPRENEURIAL TRANSITITONS

- Unit 1: Entrepreneurial Growth and Management Structure
- Unit 2: Legal and Intellectual Property Issues
- Unit 3: Venture Capital and Entrepreneurial Finance
- Unit 4: Crisis and Symptoms of Business Failures

## BLOCK V INSTIUTIONAL FRAMEWORK OF ENTREPRENEUR

Unit 1: Role of Government for Promotion of Entrepreneur

- Unit 2: Agencies for Entrepreneurship Development
- Unit 3: Turnaround Strategies and Rehabilitation Measures
- Unit 4: Global Entrepreneurship

- 1. Bellon Whittington, "Competing Through Innovation", Prentice.
- 2. Peter F Drucker, "Innovation and Entrepreneurship"
- 3. Vasant Desia, Management of Small Scale Enterprise, Himalaya Publishing House, New Delhi.
- 4. J C Verma and Gurpal Singh, Small Business and Industry A Handbook for Entrepreneurs, Sage Publications, New Delhi.
- 5. Brandt, Steven C., The 10 Commandments for Building a Growth Company, ThirdEdition, Macmillan Business Books, Delhi, 1977
- 6. Bhide, Amar V., The Origin and Evolution of New Businesses, Oxford University Press, New York, 2000.
- 7. Desai, Vasant, Small Scale Enterprises Vols. 1-12, Mumbai, Himalaya Publishing House. (Latest edition).
- 8. Dollinger, Mare J., Entrepreneurship: Strategies and Resources, Illinois, Irwin, 1955.
- 9. Holt, David H., Entrepreneurship: New Venture Creation, Prentice-Hall of India, New Delhi, latest Edition.

## SUBJECT: HUMAN ASSET MANAGEMENT

This course will help the students to explore, recognize and analyse the multiple paradoxes related to the study and application of human resource as an asset in an organization. This course will help the students to understand the basic nature, functions, activities, operations and complexities of human resource management in the corporate realm.

# **OBJECTIVES:**

- 1. To introduce conceptual and theoretical foundations of human resource management.
- 2. To aware the importance of human and recognize as an asset in an organization.
- 3. To acquire the skills of interaction and execution of managerial duties with the help of human resources.
- 4. To understand the values and utilities of human resources in an competitive environment.

### STRUCTURE OF THE COURSE CONTENT

## **BLOCK 1: HUMAN RESOURCE - INTRODUCTORY PERCEPTION**

- Unit 1: Human resource management concept, scope, objectives, philosophy and trends
- Unit 2: Functions organization and environment of human resource management
- Unit 3: HRM models, theories, approaches and fish bone diagram approach

# **BLOCK 2: PROCUREMENT AND ACQUISITION OF HUMAN**

### RESOURCES

- Unit 1: Human Resource Planning, Inventory and Forecasting Techniques
- Unit 2: Job Analysis and Employment Security
- Unit 3: Recruitment, Selection, Placement, Induction and Socialization

### **BLOCK 3: DEVELOPMENTS OF HUMAN RESOURCES**

- Unit 1: Employee Training
- Unit 2: Executive Development and Managerial Growth
- Unit 3: Career Planning and Management
- Unit 4: Promotion, Transfer and Separation
- Unit 5: Performance Appraisal and Merit Rating

# **BLOCK 4: WAGES AND SALARIES ADMINISTRATION**

- Unit 1: Theory of wages and job evaluation
- Unit 2: Pay plans and executive compensation
- Unit 3: Performance and financial incentives
- Unit 4: Benefits and services and employee commitment

## **BLOCK 5: MAINTENANCE OF HUMAN RESOURCES**

- Unit 1: Discipline Administration, Grievances and Industrial Relations
- Unit 2: Collective Bargaining and Trade Unionism
- Unit 3: Employee Health, Safety and Security Welfare Measures
- Unit 4: Human Resource Audit, Accounting, Report and Information System
- Unit 5: Human Resource Empowerment

- 1. David A Decenzo & Stephen P Robbins, Personnel/Human Resource Management, Prentice Hall of India Ltd. Pearson.
- 2. N G Nair & Latha Nair, Personnel Management and Industrial Relations, Sultan Chand And Company New Delhi.
- 3. C B Mamaria and Mamaria, Personnel Management,
- 4. P C Tripathy, Human Resource Development, Sultan Chand & Sons, New Delhi
- 5. C B Gupta, Human Resource Management, Sultan Chand & Sons, New Delhi.
- 6. Chopra, S, and P. Meindl, 2004, *Supply Chain Management? Strategy, Planning and Operation*, 2nd edition, Pearson Education (ISBN 81-297-0172-3).
- 7. Sople, V. V. (2004). Logistics Management: Supply Chain Imperatives, New Delhi: Pearson Education.
- 8. Verma M.M., Materials Management, New Delhi, S. Chand & Sons
- 9. Raghuram, G. and N. Rangaraj, 2000, *Logistics and Supply Chain Management: Cases and Concepts*, Macmillan, New Delhi

## SUBJECT: CORPORATE FINANCE AND SERVICES

This course ensures to acquaint the students with the broad and contemporary framework of financial decision making in a corporate strategic business unit. This course also imbibes the modern tools and techniques of analytical information of finance.

### **OBJECTIVES:**

- To familiarize the changing environment of acquisition, allocation and distribution of financial resources.
- 2. To learn the importance of new tools and techniques of financial evaluation and decision variables.
- 3. To develop the skills of application of financial theories in the corporate market.
- 4. To aware the services and infrastructural facilities of financial system and markets.

## STRUCTURE OF THE COURSE CONTENTS

## BLOCK 1 CORPORATE FINANCE AND VALUATION CONCEPTS

- Unit 1: Corporate finance functions, scope, goals, organization and activities
- Unit 2: Concepts of valuation and return
- Unit 3: Portfolio theory, CAPM and Risk Diversification
- Unit 4: Corporate financial policy & strategy and shareholder value creation

## BLOCK 2 ACQUISITIONS OF CORPORATE FINANCIAL RESOURCES

- Unit 1: Avenues of Short Term Fund Procurement
- Unit 2: Avenues of Long Term Fund Procurement
- Unit 3: Avenues of International Fund Procurement
- Unit 4: Indian and International Financial Environment

#### BLOCK 3 ALLOCATIONS OF CORPORATE FINANCIAL RESOURCES

- Unit 1: Investment Analysis and Capital Budgeting Process
- Unit 2: Cost of Capital and Leverage Analysis
- Unit 3: Capital Structure Theories and Debit Analysis
- Unit 4: Dividend Policy and Theories

# BLOCK 4 CORPORATE FINANCIAL SYSTEMS

- Unit 1: Banking System in India
- Unit 2: Development banks
- Unit 3: Money market and capital market operations and their recent trends

## BLOCK 5 CORPORATE FINANCIAL SERVICES

- Unit 1: Mutual funds and derivatives
- Unit 2: Merchant banking and corporate counseling
- Unit 3: Housing, leasing, consumer and export finance
- Unit 4: Factoring, venture capital, credit rating and depositories

- 1. Van Horne, Financial Management and Policy, Prentice Hall of India Ltd.
- 2. I M Pandey, Financial Management, Vikas Publishing House, New Delhi
- 3. S N Maheshwari, Management Accounting and Financial Control, Sultant Chand & Sons, New Delhi
- 4. S Gurusamy, Financial Services, Vikas Publishing House, New Delhi
- 5. B Santhanam, Financial Services, Margham Publications, Chennai.
- 6. Saunders, Anthony, Financial Markets and Institutions: A Modern Perspective
- 7. Assigned Articles (provided in class and on blackboard)
- 8. The Wall Street Journal
- 9. Financial Calculator (TI BA II Plus Recommended)

## SUBJECT: MARKETING PLANNING AND MANAGEMENT

This course presents the ideas of understanding market, marketing, marketing planning, organizing and controlling aspects in the current scenario. This study helps the modern marketers to arrange the resources strategically according to changing marketing needs and requirements.

## **OBJECTIVES:**

- 1. To understand the fundamental concepts and approaches of marketing
- 2. To learn the buyer behavior and marketing segmentation
- 3. To familiarize the 4p's in marketing system
- 4. To learn about the market and marketing analysis.

# STRUCTURE OF THE COURSE CONTENTS

## BLOCK 1 MARKETING CONCEPTS AND TASKS

- Unit 1: Customer value satisfaction and marketing tasks
- Unit 2: Digitalization, customization and e marketing
- Unit 3: Market and marketing research and information system
- Unit 4: Concept, approaches and functions of marketing

### **BLOCK 2 MARKETING STRATEGIC PLANNING**

- Unit 1: Marketing Action Plans
- Unit 2: Strategic Marketing Process
- Unit 3: Marketing Audit and Evaluation System
- Unit 4: Marketing Models and Competitor Analysis

### BLOCK 3 MARKETING PROGRAMMES

- Unit 1: Consumer Behavior
- Unit 2: Marketing Segmentation
- Unit 3: Services Marketing
- Unit 4: Marketing Ethics and Legislation

## **BLOCK 4 PRODUCT MANAGEMENT**

- Unit 1: Meaning policy and development of product
- Unit 2: Product line strategy
- Unit 3: Product identification branding and packaging
- Unit 4: Pricing of products

### **BLOCK 5 MARKETING COMMUNICATION MANAGEMENT**

- Unit 1: Sales Promotion Tools and Techniques
- Unit 2: Advertising

Unit 4: Sales force management

- 1. Philip Kotler, Marketing Management Analysis, Planning and Control, Prentice Hall.
- 2. Guiltman J P & Gordon W P, Marketing Management Strategies & Programmes, Mc Graw Hill, New York.
- 3. Ramasamy & Namakumari, Marketing Management Planning, Control And Implementation, Macmillan India
- 4. SA Sherleker, Marketing Management, Vikas Publications.
- 5. S Jayachandran, Marketing Management, Tata Mc Graw Hill, 2003.
- 6. Border, N.H. and: Advertising Management-Text and Cases, Marshal, W.V Richard D. Irwin Inc. 1967.
- 7. Howard. J.M.: Consumer Behaviour in Marketing Strategies, Prentice Hall, 1989.
- 8. Montegomery, D.B.: Management Science in Marketing, & Urban. G.L. Prentice Hall, 197

## SUBJECT: PRODUCTION TECHNOLOGY AND INDUSTRIAL ENGINEERING

This course focuses on basic managerial issues arising in the production and operations of both manufacturing and service industries. The objectives are to familiarize students with the problems and issues confronting production technology managers and to introduce language, conceptual models, and analytical techniques that are broadly applicable in confronting such problems.

### **OBJECTIVES:**

- 1. To address rapid changes in technology application to production and industrial engineering management
- 2. To focus on some fundamental concepts and techniques of production system
- 3. To provide some significant background of pragmatic implementation of technology in managerial decision making.
- 4. To emphasize the theory of work design, product development, order delivery and customer service through by business process.

### STRUCTURE OF THE COURSE CONTENT

## **BLOCK 1: TECHNOLOGY OF PRODUCTION TECHNIQUES**

- Unit 1: Meaning and implication of technology
- Unit 2: Technology forecasting
- Unit 3: Machine tools process technology
- Unit 4: FMS, JIT, MRP-I, MRP-II and advanced techniques

#### **BLOCK 2: PRODUCTION PLANNING**

- Unit 1: Integrated Production Planning System
- Unit 2: Procurement Planning and Inventory Policy
- Unit 3: Scheduling and Optimization
- Unit 4: Production Monitoring System

## **BLOCK 3: PRODUCTION DESIGN AND ECONOMICS**

- Unit 1: Facilities Location and Layout
- Unit 2: Capacity and Work System Design
- Unit 3: Management Information System for Production Technology
- Unit 4: Maintenance and Waste Management

### **BLOCK 4: PRODUCTIVITY**

- Unit 1: Measurement of productivity
- Unit 2: Work study and sampling
- Unit 3: Cost reduction and value analysis
- Unit 4: Cost and financial impact of operational activities

### **BLOCK 5: INDUSTRIAL ENGINEERING**

- Unit 1: Quality assurance
- Unit 2: Methods of engineering and ergonomics
- Unit 3: Manufacturing Automation
- Unit 4: Materials Handling
- Unit 5: Stores and Purchase Management

- 1. Adam & Ebert, Production and Operation Management, Prentice Hall
- 2. Op Khanna, Industrial Engineering And Management, Dhanbat Rai & Sons, New Delhi
- 3. T Hill, Production/Operation Managemnet, Prentice Hall, London
- 4. Berk J and Berk S, Total Quality Management, Implementing Continuous Improvement, Excel Books, New Delhi.

- 5. Chary S N, Production and Operation Management, Tata Mcgraw Hill, New Delhi.
- 6. Willie Harruner, Occupational Safety Management and Engineering, latest edition. Prentice-Hall. ISBN 0-13-629437-5.
- 7. M.S. Sanders, Human Factors in Engineering and Design, 7th Edition. McGraw-Hill, 1993.
- 8. R.S. Bridger, Introduction to Ergonomic. McGraw-Hill, ISBN 0-07-007741-X.
- 9. Laudon & Laudon, Management Information Systems: A Comtemporary Perspective, latest edition. MacMillan, 1991.

## SUBJECT: INFORMATION SCIENCE FOR MANAGERS

The purpose of this course is to present the fundamentals of the computer, data processing techniques, and concepts of e mail, e commerce and tele working. It helps the modern manager to process business applications in payroll generation, bill generation, e commerce and e communication or complicated decision making in computerized environment.

# **OBJECTIVES:**

- 1. To know the development of computer & communication technology and its application in managerial decision making.
- 2. To learn the concept and need of system development in managerial work
- 3. To understand the impact of information technology in corporate environment.
- 4. To assess the changes and requirements of business appraisal in terms of information technology.

# STRUCTURE OF THE COURSE CONTENT

## **BLOCK 1: COMPUTER SYSTEM**

- Unit 1: Computer and data processing
- Unit 2: Computer peripherals and hardware
- Unit 3: Operating system an introduction
- Unit 4: Selection and analysis of computer system

# **BLOCK 2**: MANAGEMENT INFORMATION SYSTEM

- Unit 1: Structure and Development of MIS
- Unit 2: Prerequisites and Installation of MIS
- Unit 3: MIS Reports
- Unit 4: Computer Based MIS

# **BLOCK 3: COMPUTER APPLICATIONS IN BUSINESS**

- Unit 1: electronic data processing system and flow charts
- Unit 2: computer application in accounting
- Unit 3: computer application in inventory control
- Unit 4: computer application in payroll

## **BLOCK 4: SYSTEM ANALYSES AND DESIGN**

- Unit 1: System development phases
- Unit 2: Master development plan
- Unit 3: System documentation
- Unit 4: System implementation

## **BLOCK 5 DATA PROCESSING**

Unit 1: Data Representation

Unit 2: Data processing resources

Unit 3: Data processing standards and documentation

Unit 4: Data processing and EDP environment

- 1. Davis Gordon B & Olson Margrethe H, Management Information System Tata Mc Graw Hill International Edition
- 2. Mundick Robert G, Ross, Joel E and Claggett, James R, Information Systems for Modern Management, Prentice Hall of India. New Delhi.
- 3. V K Kapoor, Information Technology and Computer Application, Sultan Chand & Sons, New Delhi.
- 4. Analysis and Design of Information Systems, Rajaraman, Prentice Hall
- 5. Decision Support Systems and Intelligent Systems, Turban and Aronson, Pearson Education Asia
- 6. Management Information Systems, Schulthesis, Tata McGraw Hill
- 7. Management Information Systems Sadagopan, Prentice Hall
- 8. Management Information Systems Jayant Oke

## SUBJECT: STRATEGIC MANAGEMENT AND CORPORATE GOVERNANCE

This course helps the students to craft a strategy and choose a superior competitive position by analyzing and exploring conceptual frameworks and models to gain practical knowledge and application in management and execution arena.

### **OBJECTIVES:**

- 1. To identify and choose the best strategy for competitive advantage
- 2. To explore models and paradigms for strategic insights.
- 3. To assess the critical conditions and challenging puzzles in business.
- 4. To incorporate the best governance practice in the world of corporate business.

### STRUCTURE OF THE COURSE CONTENT

### BLOCK I INTRODUCTION TO STRATEGY

- Unit 1: What Is Strategy And Strategic Management?
- Unit 2: Strategic Management Process and Models
- Unit 3: Role of Top Management and Board Of Directors
- Unit 4: Strategic Intent

### BLOCK II RESOURCES DYANMICS

- Unit 1: Scanning and Diagnosis of Environment
- Unit 2: Strategic Advantage Profile
- Unit 3: Corporate and Industry Analysis
- Unit 4: Business Level Strategies

# BLOCK III STRATEGIC IMPLEMENTATION AND CONTROL

- Unit 1: Strategic Choice and Analysis
- Unit 2: Strategic Implementation
- Unit 3: Strategic Control and Audit
- Unit 4: International Strategic Issues

# BLOCK IV BUSINESS ETHICS

- Unit 1: Concept of Business Ethics
- Unit 2: Value Based Organizations
- Unit 3: Discriminatory and Prejudicial Employee Practice
- Unit 4: Ecological Consciousness

## BLOCK V CORPORATE GOVERNANCE

- Unit 1: Overview of Corporate Governance
- Unit 2: Directorial Competence and Board Effectiveness
- Unit 3: Disclosure and Investor Protection
- Unit 4: Corporate Reputation, Legitimacy and Crime

- 1. Arthur A Thompson A J Strickland John E Gamble Arun K Jain Crafting And
- 2. Executing Strategy Concepts And Cases Tata Mcgraw-Hill Publishing 2006
- 3. Azhar Kazmi Business Policy And Strategic Management Tata Mcgraw- Hill Publishing 2002
- 4. Francis Cherunilam Strategic Management Himalaya Publishing House 1998
- 5. John A Pearce Richard B Robinson Strategic Management Tata Mcgraw-Hill Publishing 2005
- 6. M.Jeyarathnam Business Policy And Strategic Management Himalaya Publishing House 2007
- 7. Bhatia S K, Business Ethics And Managerial Values, Deep And Deep Publication, 2001.
- 8. Manual G Valasquez, Business Ethics Concepts and Cases, Pearson Education, 2002.
- 9. N. Gopalasamy, Corporate Governance, Wheeler Publishing, 1998.

# SUBJECT CODE: MBA-13 SUBJECT: RESEARCH METHODOLOGY

This course enables the students to apply the theoretical knowledge in the pragmatic corporate environment to identify the solution to various managerial difficulties and complexities. This course presents the basic concepts and theories of research to choose the optimal decision in managerial problems.

# **Objectives:**

- 1. To understand the basics of research methods in managerial and corporate areas.
- 2. To learn the techniques of assessment and evaluation of research design for managerial paradigm.
- 3. To aware the various methods of data analysis and application in its decision making.
- 4. To learn the format and presentation of research report

## Structure of the course content

## BLOCK I RESEARCH AN INTRODUCTION

- Unit 1: Meaning and Types Of Research
- Unit 2: Research Process
- Unit 3: Problem Identification
- Unit 4: Research Design

### BLOCK II SAMPLING DESIGN

- Unit 1: Meaning and Steps in Sampling
- Unit 2: Types of Sampling
- Unit 3: Data Collection
- Unit 4: Data Processing

### BLOCK III TESTING OF HYPOTHESIS

- Unit 1: Meaning, Sources and Types of Hypothesis
- Unit 2: Parametric Test of Hypothesis
- Unit 3: Non Parametric Test of Hypothesis
- Unit 4: Techniques of Measurement and Scaling

# BLOCK IV DATA INTERPRETATION AND REPORT PRESENTATION

- Unit 1: Meaning of Interpretation
- Unit 2: Report Meaning and Types
- Unit 3: Presentation of Report
- Unit 4: Mechanics of Writing of Research Report

# BLOCK V SOFTWARE APPLICATION OF RESEARCH

Unit 1: SPSS Application for Research Methodology

Unit 2: MS- Excel Application for Research Methodology

- 1. C R Kothari, Research Methodology,
- 2. Donald R Cooper, And Pamela S Schindler, Business Research Methods, Tata Mcgraw Hill, New Delhi.
- 3. Rao K V, Research Methods for Management and Commerce, Sterling Publications.
- 4. P C Tripathy, Research Methods for Social Sciences, Sultan Chand & Sons, New Delhi.
- 5. Uma Sekeran, Research Methods for Business, Wiley Publications.
- 6. Cooper and Schindler <u>Business Research</u> Methods (Tata Mc Graw Hill, 9th Edition)
- 7. Saunders Research Methods for Business students (Pearson Education, 2nd Edition, 2007)
- 8. Panneer Selvam Research Methodology (Prentice Hall of India, Edition 2008)
- 9. Gravetter Research Method for Behavourial Sciences (Cengage Learning)

## SUBJECT: TOTAL QUALITY MANAGEMENT

This course provides in depth understanding of problems and issues in total quality management. It also incorporates the managerial reasoning and analyzing in order to derive an appropriate course of action by focusing quality in products and services.

## **OBJECTIVES:**

- 1. To understand the quality implication in business set up.
- 2. To ensure the principles and tools used in total quality management.
- 3. To create an awareness about the quality certification process.

# STRUCTURE OF THE COURSE CONTENT

# BLOCK I CONCEPT OF QUALITY MANAGEMENT

- Unit 1: Concept, Principles and Role of TQM Implementation.
- Unit 2: Quality Control Techniques
- Unit 3: Cost of Quality
- Unit 4: Kaizen and Continuous Improvement

## BLOCK II PRINCIPLES OF TOM

- Unit 1: Customer Specification and Perception
- Unit 2: Employee Involvement and Retention
- Unit 3: Supplier Relationship Movement
- Unit 4: Service Quality

## BLOCK III QUALITY ANALYSES

- Unit 1: Introduction to Statistics
- Unit 2: Statistical Control Charts
- Unit 3: Probability Estimation
- Unit 4: Measurement of Reliability and Sampling
- Unit 5: Experimental Designs

## BLOCK IV QUALITY SYSTEMS

- Unit 1: ISO 9000
- Unit 2: Six Sigma
- Unit 3: Certification Requirements
- Unit 4: Standards for Quality

### BLOCK V BENCHMARKING AND QUALITY CIRCLE

- Unit 4: Introduction to Benchmarking
- Unit 2: Quality function Deployment

Unit 3: Quality Circle

Unit 4: Quality Awards

- James Evans and William M Lidsay, The Management and Control of Quality, Thomson Learning, 2002.
- 2. Narayana V and N S Sreenivasan, Quality Management-Concepts and Tasks, New Age International, 1996.
- 3. Shailendra Nigam, Total Quality Management, Excel Books, New Delhi.
- 4. James R.Evans & William M.Lidsay, The Management and Control of Quality, (5th Edition), South-Western (Thomson Learning), 2002 (ISBN 0-324-06680-5).
- 5. Feigenbaum.A.V. "Total Quality Management, McGraw-Hill, 1991.
- 6. Oakland.J.S. "Total Quality Management Butterworth Heinemann Ltd., Oxford. 1989.
- 7. Zeiri. "Total Quality Management for Engineers Wood Head Publishers, 1991.
- 8. Feigenbaum.A.V. "Total Quality Management, McGraw-Hill, 1991.

### SUBJECT: INTERNATIONAL BUSINESS MANAGEMENT

This course is to impart special knowledge of global aspects of business and operations so as to equip the students suitable for entry level managerial positions in the field of international business management.

### **OBJECTIVES**

- 1. To gain in depth understanding and analytical skills to conduct the business globally.
- 2. To effectively carrying the international business operations in complex structure.
- 3. To acquaint with international business environment and its impact on business operation.

## STRUCTURE OF THE COURSE CONTENT

### BLOCK I INTERNATIONAL BUSINESS ENVIRONMENT

- Unit 1: Nature and Scope of International Business Environment
- Unit 2: Environmental Analysis
- Unit 3: Theories of International Business
- Unit 4: India's International Trade: Trends, Directions and Compositions

## BLOCK II INTERNATIONAL INSTITUTIONS

- Unit 1: WTO and GATT
- Unit 2: World Bank and IMF
- Unit 3: Regional Economic Integration

### BLOCK III MNC AND FOREIGN INVESTMENT

- Unit 1: FDI Theories
- Unit 2: Nature and Management of MNC
- Unit 3: Strategic Analysis of International Merger
- Unit 4: Business Process Outsourcing

# BLOCK IV INTERNATIONAL TRADE OPERATIONS

- Unit 1: Export Documentation and Procedures
- Unit 2: Export Financing Methods
- Unit 3: Formalities of Claiming Export Incentives
- Unit 4: Legal Framework of International Trade

### BLOCK V INTERNATIONAL BUSINESS MANAGEMENT

- Unit 1: International Marketing
- Unit 2: International Logistics
- Unit 3: International Business Negotiations
- Unit 4: International Business Culture

- 1. V K Bhalla, International Business, Anmol Publications, New Delhi.
- 2. Export Import Policy, Government of India,
- 3. S C Jain, International Marketing Prentice Hall, New Delhi.
- 4. Denies John D and Radebaugh Lee H, International Busines Environment and Operations.
- 5. Francis Cherunilam, International Business Environment, Prentice Hall of India.
- 6. Alan C Shapiro: Multinational Financial Management, Prentice Hall, New Delhi
- 7. Ian H Giddy: Global Financial Markets, AITBS Publishers and Distributors, New Delhi
- 8. C Jeevanandam, Foreign Exchange: Practice, Concepts, Sultan Chand & Sons, New Delhi
- 9. Vijayabhaskar P and Mahapatra B., Derivatives Simplified, Respose Books, Sage Publications, New Delhi

## SUBJECT: PRODUCTION PLANNING AND CONTROL

### BLOCK I: PPC AND PRODUCTION SYSTEMS

- Unit 1 : Definition, Functions & Objectives.
- Unit 2 : Organization and Advantages of PPC
- Unit 3 : Life Cycle of Product and Manufacturing Strategy.
- Unit 4 : Manufacturing Systems, Characteristics of Production Systems.

### BLOCK II: PROCESS PLANNING AND PRODUCT PLANNING

- Unit 1 : Manual Process Planning Methodology And Techniques, Computer Aided Process Planning Methods.
- Unit 2 : Master Production Schedule (MPS), Bill Of Materials (BOM).
- Unit 3 : Material Requirement Planning (MRP), Advantages & Problems of MRP.
- Unit 4 : Material Selection Techniques and Value Analysis.

### BLOCK III: MATERIAL MANAGEMENT

- Unit 1 : Programmed Material Planning Inventories, Types, Cost And Management of Inventory
- Policy.
- Unit 2 :ABC Analysis, Inventory Models, Economic Order Quantity (EOQ).
- Unit 3 : Reorder Point, Lead Time, Problems in EOQ,
- Unit 4 : Simulation Application in Inventory Management.

### BLOCK IV: PURCHASING & STORES MANAGEMENT

- Unit 1 : Functions and Organization Of Purchase Department.
- Unit 2 : Make Or Buy Decisions, Purchasing Management.
- Unit 3 : Stores Management & Inspection and Identifying Bad Storage.
- Unit 4 : Classification and Coding of Purchased Items.

## BLOCK V: LOADING, SCHEDULING, DISPATCHING AND CONTROL

- Unit 1 : Developing Loading and Scheduling System.
- Unit 2 : Dispatching, Procedure, and Progress Reporting
- Unit 3 : Corrective Action.
- Unit 4 : Recording and Reporting.

- 1. Dalela Mansoor Ali S., Industrial Engineering and Management System, Standard
- 2. Publishers, Nai Sarak, Delhi.
- 3. Buffa E.S., Modern Production Management, Eastern private limited.
- 4. Barnes R.M., Work Design and Measurement, Wiley & sons, 1997.
- 5. Bage T.R. & Sharma S.C., Production Planning and Control, Khanna Publishers.
- 6. James L. Riggs, Engineering Economics, Mc Graw Hill Book Company, 1982.
- 7. James L. Pappas and Brigham F., Managerial Economics, Holt. Richart abd Winston Limited, 1983.
- 8. Elements of Production Planning & Control –Eilon
- 9. Production Planning & Control Jain and Agarwal
- 10.Operations Management Buffa.
- 11. Production System J.L. Riggs.

#### SUBJECT: APPLIED ERGONOMICS

### **BLOCK I: INDUSTRIAL DESIGN**

- Unit 1: Introduction General Approach to the Man-Machine Relationship.
- Unit 2: Workstation Design-Working Position and Posture.
- Unit 3: An Approach to Industrial Design.
- Unit 4: Elements of Design Structure for Industrial Design in Engineering Applications in Manufacturing Systems.

### BLOCK II: DESIGN AND CONTROL

- Unit 1: Configurations and Sizes of Various Controls and Displays.
- Unit 2: Design of Controls in Automobiles, Machine Tools Etc.
- Unit 3: Design of Furniture.
- Unit 4: Design of Instruments.

#### BLOCK III: DESIGN AND DATA

- Unit 1: Ergonomics and Product Design;
- Unit 2: Ergonomics in Automated Systems;
- Unit 3: Anthropomorphic Data and Its Applications in Ergonomic Design;
- Unit 4: Limitations Of Anthropomorphic Data Use Of Computerized Database.

### BLOCK IV: APPLICATION OF ERGONOMIIS

- Unit 1: Application of Ergonomics in Industry for Safety,
- Unit 2: Health and Environment Control.
- Unit 3: Prevention.
- Unit 4: Specific Safety Measures for Manufacturing and Processing Industry.

#### **BLOCK V: SAFETY AND HEALTH**

- Unit 1: Safety in the Use of Machines, Precaution For Certain Chemical Industry.
- Unit 2: Environmental Safety and ISO 14000 Systems.
- Unit 3: Occupational Health Health and Safety Consideration;
- Unit 4: Personal Protective Equipment.

- 1. Industrial Design for Engineers: Mayall W.H, London, Hiffee books Ltd, 1988
- 2. Applied Ergonomics, Hand Book: Brien Shakel (Edited) Butterworth Scientific, London 1988.
- 3. Introduction to Ergonomics R.C.Bridger, McGrawHill Pub.
- 4. Human Factor Engineering Sanders & McCormick, McGrawhill Publications.
- 5. Colling D.A., Industrial Safety Management and Technology, PHI
- 6. Della D.E., and Giustina, Safety and Environmental Management, Van Nostrand Reinheld International Thomson Publishing Inc.
- 7. Goetsch D. L., Occupational Safety and Health for Technologists, Engineers and Managers, PHI
- 8. Industrial Safety and Polution Control Handbook, National Safety Council and Associate(Data) Publishers Pvt.Ltd.
- 9. Reese, C.D., (2001), Accident/Incident Prevention Techniques, N.Y., Taylor & Francis, Inc.
- 10. Michand, P.A., Accident Prevention and OSHA Compliance, Boca Raton, FL: CRC Press/ Lewis Publisher.

#### SUBJECT: INDUSTRIAL ECONOMICS AND MANAGEMENT

### BLOCK I DEFINITION AND SCOPE OF ENGINEERING ECONOMICS:

- Unit 1: Concept of Revenue and Costs, Break-Even Analysis.
- Unit 2: Law of Demand & Supply,
- Unit 3: Time Value of Money,
- Unit 4: Present and Future worth Methods.

### BLOCK II : DECISION MAKING & REPLACEMENT AND MAINTENANCE ANALYSIS:

- Unit 1: Decision Making Process,
- Unit 2: Decision Making Under Risk Certainty, Uncertainty and Conflict.
- Unit 3: Types of Maintenance, Determination of Economic Life Of An Asset.
- Unit 4: Replacement Of Items That Fail Suddenly And That Fail Over A Period Of Time.

# BLOCK III : METHODS OF DEPRECIATION & INVENTORY CONTROL:

- Unit 1: Straight Line Method, Sum-Of-The Year's Digest Method, Declining Balance Method, Sinking Fund Method.
- Unit 2: Service Output Method of Depreciation.
- Unit 3: Introduction and Objective Of Inventory Control.
- Unit 4: Purchase Model with Instantaneous Replenishment, Model with Shortages, Price Break Model, ABC Analysis.

### BLOCK IV : FORECASTING & MAKE OR BUY DECISION:

- Unit 1: Demand Forecasting By Quantitative and Qualitative Techniques
- Unit 2: Applications of Demand Forecasting.
- Unit 3: Criteria for Make or Buy,
- Unit 4: Approaches for Make Or Buy Decision.

### BLOCK V : VALUE ENGINEERING ANALYSIS & LINEAR PROGRAMMING:

- Unit 1: Value Analysis Vs. Value Engineering Function,
- Unit 2: Aims and Value Engineering Procedure, Advantages & Applications.
- Unit 3: Linear Programming As A Tool of Decision Making, Graphical and Simplex Methods.
- Unit 4: Applications in Decision Making.

- 1. Panaeerselvam, R., (2001), 'Engineering Economics', Prentice Hall of India: New Delhi
- 2. Smith G.W., (1973), 'Engineering Economics', Iowa State Press: Iowa
- Grant, E.L., Irevan, W.G. and Leanenworh, R.S., (1976), 'Principles of Engineering Economy'. Ronald Press: New York
- 4. Lee S.M. Moore and Taylor, (2005), 'Management Science'.
- 5. Taha, H.A, (2005), 'Operations Research: An Introduction', Prentice-Hall of India: New Delhi
- Vohra, N.D., (2006), 'Quantitative Techniques in Managerial Decision Making'. Tata McGraw Hill: New Delhi
- 7. Mehta, P.L., (2006), 'Managerial Economics', Sultan Chand & Sons: New Delhi.
- 8. Dougherty, Christopher (2007), 'Introduction to Econometrics', Oxford University Press: New Delhi.
- 9. Dewett, K.K. / Modern Economic Theory/S.Chand & Co.
- 10. Luthers Fred/ Organizational Behaviour.
- 11. Prasad L.M./ Principles of Management.
- 12. A.W. Stonier & D.C. Horgne / A TextBook of Economic Theory/ Oxford Publishing House Pvt. Ltd.

SUBJECT: MECHANICS OF MACHINES

### **BLOCK I MECHANICS**

Unit 1: Machine Structure

Unit 2: Slider Crank & Crank Rocker Mechanics

Unit 2: Applications

Unit 2: Determination of Velocity & Acceleration

#### **BLOCK II FRICTION**

Unit 1: Friction in Screw and Nut

Unit 2: Belt & Rope Drives, Ratio of Tensions

Unit 3: Condition for Maximum Power Transmission

Unit 4: Open & Crossed Belt Drive

### **BLOCK III GEARING & CAMS**

Unit 1: Gear Profile & Geometry

Unit 2: Cams

Unit 3: Gear Trains

Unit 4: Knife edged, Flat Faced & Roller Ended Followers with & without Offsets for

various types of follower motions

### BLOCK IV BALANCING

Unit 1: Static & Dynamic Balancing

Unit 2: Primary Balancing & Concepts of Secondary Balancing

Unit 3: Balancing of Radial Vs Engine

Unit 4: Direct & Reverse Crank Method

### **BLOCK V VIBRATION**

Unit 1: Free, Forced & Damped Vibrations of Single Degree of Freedom Systems

Vibration

Unit 2: Single & Multi Rotor Systems

Unit 3: Geared & Critical Speed of Shaft

- Rao, J.S and Dukkipati, R.V, "Mechanism and Machine Theory", Second Edition, Wiley Eastern Ltd., 1992.
- 2. Malhotra, D.R and Gupta, H.C., "The Theory of Machines", Satya Prakasam, Tech. India Publications, 1989.
- 3. Gosh, A. and Mallick, A.K., "Theory of Machines and Mechanisms", Affiliated East West Press, 1989.
- 4. Shigley, J.E. and Uicker, J.J., "Theory of Machines and Mechanisms", McGraw-Hill, 1980.
- 5. Burton Paul, "Kinematics and Dynamic of Planer Machinery", Prentice Hall, 1979.
- 6. Thomas Bevan, "Theory of Machines", CBS Publishers and Distributors, 1984...
- 7. Ramamurti, V., 'Mechanism and Machine Theory', 2nd Edition, Narosa Publishing House, 2005.
- 8. Ghosh A and A.K.Mallick, "Theory of Mechanisms and Machines", Affiliated East-West Pvt. Ltd., 1998.

SUBJECT: ADVANCED OPERATIONS RESEARCH

### **BLOCK I LINEAR PROGRAMMING**

Unit 1: Linear Programming Methods.

Unit 2: Simplex Method – Big M Method –

Unit 3: Two Phase Method & Special Cases.

Unit 4: Goal Programming.

### **BLOCK II ADVANCED LINEAR PROGRAMMING**

Unit 1: Duality Analysis & Sensitivity Analysis.

Unit 2: Changes in Right- Hand Side Constants Of Constraints Changes In Objective Function Co-Efficient.

Unit 3: Adding A New Constraints

Unit 4: Adding A New Variable.

#### BLOCK III APPLIED LINEAR PROGRAMMING

Unit 1: Dual Simplex Method- Cutting Plane Algorithm.

Unit 2: Branch And Bound Technique-Zero-One Implicit Enumeration Algorithm - Applications of Dynamic Programming – Cargo Loading Model

Unit 3: Work Force Size Model – Equipment Replacement Model.

Unit 4: Inventory Model.

## **BLOCK IV RESOURCE PLANNING**

Unit 1: Shortest Path Model.

Unit 2: Maximal Flow Problem.

Unit 3: Crashing of Project Network.

Unit 4: Resource levelling & Resource Allocation Technique.

# BLOCK V PROGRAMMING FOR ADVANCED LEARNERS

Unit 1: Unconstrained Nonlinear Algorithms.

Unit 2: Constrained Algorithms & Separable Programming.

Unit 3: Quadratic Programming & Geometric Programming.

Unit 4: Stochastic Programming.

- 1. Handy M. Taha, Operations Research, An Introduction, 6th Prentice Hall of India, New Delhi, 2001.
- 2. Don. T. Philips, A.Ravindram and J. Soleberg, Operations Research, Principles & Practice, John Wiley & sons, 1992.
- 3. Panneerselvam, R, "Operations Research", Prentice Hall of India, New Delhi, 2002
- 4. Taha, H.A.(1982): Operations Research : An Introduction; MacMillan
  - $5 \ Hillier \ F.S. \ and \ Leiberman, G.J. (1962): Introduction \ to \ Operations \ Research; Holdon \ Day$
  - 6. Kantiswarup;Gupta P.K. and Singh,M.N.(1985) : Operations Research; Sultan Chand
  - 7 Philips, D.T., Ravindran, A. and Solbeg, J. (2000): Operations Research principles and practice.
  - 8 Sharma, S.D.: Operations Research

### SUBJECT: MATERIALS AND STORES MANAGEMENT

## BLOCK I : MATERIAL MANAGEMENT TECHNIQUES -I

- Unit 1 : Determination of Stockholding Policy. Customer expectations Internal/External; Supply . Market Conditions; Categories of Risks and their evaluation;
- Unit 2 : Requirements of the business and the need for stock;
- Unit 3 : Economics constraints; methods of avoiding carrying stock;
- Unit 4 : General control methods e.g. ABC analysis. Control of Stock Range Coding, classification and categorization methods;

# BLOCK II : MATERIAL MANAGEMENT TECHNIQUES -II

- Unit 1 : Variety reduction and standardization; Application and approval of new stock items; Control of slow moving; obsolete and redundant stock;
- Unit 2 : Role and function in determining stock range, Control of Stock Levels Forecasting techniques in relation to demand and lead times;
- Unit 3 : Independent demand situations and the use of fixed order quantity and periodic review systems; Techniques for dealing with dependent demand.
- Unit 4 : Materials Requirements Planning (MRP) and Manufacturing Resource Planning (MRPII) and Distribution Requirements Planning (DRP); Pull systems.

### BLOCK III : STORES MANAGEMENT -I

- Unit 1 : The Kanban approach and Just in Time philosophy; Coping with uncertainty in achieving required service levels; Suppliers contribution to controlling stock. Management of Storage Facilities.
- Unit 2 : Identifying types of commodities to be stored and their characteristics with storage and handling needs;
- Unit 3 : Regulations pertaining to control of substances hazardous to health;
- Unit 4 : Analysis of optimum locations for storage/warehouse facilities. Consideration of single level and multi-echelon structures.

### BLOCK IV :STORES MANAGEMENT -II

- Unit 1 : Physical Management of Stock Selection and operation of appropriate Storage and Materials Handling Equipment general outline;
- Unit 2 : Methods of stores layout to optimize the use of space and minimize picking costs;
- Unit 3 : Outsourcing the activity and vendor managed inventory; Maintenance of security and prevention of theft;
- Unit 4 : Storage and disposal of redundant, obsolete and scrap items; Environmental issues.

#### BLOCK V : STORES MANAGEMENT : APPLICATION & MODEL

- Unit 1 : Management Aspects Health and Safety at work operational issues: Health and Safety at work management issues interdependence and teamwork;
- Unit 2 : Relationships with other functions.
- Unit 3 : Relevant Techniques Use of operational research techniques of queuing theory, network analysis, simple simulation techniques and decision trees;
- Unit 4 : Identifying methods to distinguish between stores efficiency and effectiveness; Benchmarking and measurement of performance.

## **RECOMMENDED BOOKS:**

- 1. Storage and Supply of Materials, by Jessop & Morrison.
- 2. Purchasing and Stores Management, by Duru C. Innocent, Ken Printing Press, Lagos.
- 3. Stores Management and Related Operations, by Carter.
- 4. Effective Warehousing by Burton.
- 5. Storehouse and Stockyard Management, by Compton.

- 6. Quantitative Techniques, by Terry Lucey, Letts Educational,  $\overset{\text{th}}{5}$  Edition.
- 7. Purchasing & Supply Management, by Dobler & Burt.
- 8. Purchasing Handbook, Edited by Fearon, Dobler and Killen.
- 9. Storage and Control of Stock, by A. Morrison.

**SUBJECT: IM-07** 

SUBJECT: QUALITY ASSURANCE AND AUDIT

BLOCK I : QUALITY ASSURANCE - AN INTRODUCTION

Unit 1 : Concept and Meaning of Quality Assurance

Unit 2 : Quality Assurance Properties for Raw Materials, Finished Products and

Packaged Materials

Unit 3 : Quality Analysis and Stability Methods

Unit 4 : Quality Engineering

BLOCK II : QUALITY INSPECTIONS

Unit 1 : Inspection Planning

Unit 2 : Product Acceptance Inspection

Unit 3 : Inspection Errors Unit 4 : Inspection Manual

BLOCK III : QUALITY TESTING

Unit 1 : Concept, Issues and Techniques of Quality Testing

Unit 2 : Quality Test Activities and Usage Testing Unit 3 : Adaptation, Specialization and Integration

Unit 4 : Verification and Failure Analysis

BLOCK IV : QUALITY SYSTEMS AND AUDIT

Unit 1 : Quality System Elements, Documentation and Standards

Unit 2 : Quality Audit Concepts, Types and ProceduresUnit 3 : Quality Auditor Roles and Responsibilities

Unit 4 : Quality Ethics

BLOCK V : COMPUTERISED QUALITY CONTROL AND TRAINING

Unit 1 : Computer Aided Quality Control

Unit 2 : Calibration Control
Unit 3 : Robust Design
Unit 4 : Quality Training

- Arter, Dennis R., Quality Audits for Improved Performance, 3rd ed., Milwaukee, WI:ASQ Quality Press, 2003.
- 2. ASQ Quality Costs Committee, Jack Campanella, 3rd ed., Principles of Quality Costs: Principles, Implementation, and Use, 3rd ed.
- 3. Dovich, Robert A., Quality Engineering Statistics. Milwaukee, WI: ASQC Quality Press, 1992.
- 4. Gryna, Frank, Quality Planning and Analysis: From Product Development through Use, 4th ed., New York: McGraw-Hill Publishing Co., 2001.
- 5. Scholtes, Peter R., The Team Handbook, 3rd ed., Oreil Inc., 2003.
- 6. D C Mongomery, John Wiley, Introduction to Statistical Quality Engineering, 5th Edition. 2005.
- 7. Frank M Gryna, Richard C H, Chua and Joseph A Defec, Juran's Quality Planning and Analysis for Enterprise Quality, 5th Edition, Mc Graw Hill, 2007.
- 8. Quality Control Dale H Besterfield Pearson Education
- 9. Total Quality Management Sundarrajan
- 10. . Quality Control & Total Quality Management Jain
- 11. The essence of Total Quality Management Hunsen & Ghare
- 12. Managing for Total Quality Logothetic
- 13. Quality Problem Solving Smith
- 14.ISO 9000 Kairon
- 15. Manuals of various standards.

### SUBJECT: SAFETY AND MAINTENANCE MANAGEMENT

## **BLOCK I- PROCESS SAFETY**

- Unit I: Need of Process Safety
- Unit 2: Phases of Typical Major Capital Project
- Unit 3: Appropriation Requesting Procedure
- Unit 4: Plot Plan
- Unit 5: Management Procedure and Control

## BLOCK II- ENHANCEMENT OF SAFETY KNOWLEDGE

- Unit 1: Safety Knowledge Process
- Unit 2: Benefits from Historical Information
- Unit 3: Method of Safety Education
- Unit 4: Safety Oriented Research
- Unit 5: Non-Proprietary Information

## **BLOCK III - MAINTENANCE SYSTEMS**

- Unit 1: Types Of Maintenance
- Unit 2: Planned and Unplanned Maintenance
- Unit 3: Break Down Maintenance
- Unit 4: Corrective Maintenance
- Unit 5: Routine Maintenance

### **BLOCK IV- PLANNING & PREVENTIVE**

- Unit 1: Maintenance Planning And Scheduling
- Unit 2: Establishing Plan
- Unit 3: Items to be Maintained
- Unit 4: Preventive Maintenance
- Unit 5: Condition Based Maintenance Systems

## **BLOCK V - SAFETY PRECAUTION**

- Unit I- Characteristic of Item To Be Maintained
- Unit 2: Classification
- Unit 3: Maintenance Procedure
- Unit 4: Guidelines for Matching Procedures to Item
- Unit 5: Universal Maintenance Procedure

# **RECOMMENDED BOOKS:**

- 1. Maintenance Planning And Control Anthony Kelly East West Press Pvt. Ltd
- 2. Maintenance Engineering & Management R.C.Mishra & K.Pathak, PHI, 2005. Industrial
- 3. Maintenance Management Sushil Kumar Srivatsava, S.Chand & Company, 2005
- 4. Gopalakrishnan, P. Banerji, A.K., "Maintenance and Spare Parts Management", Prentice Hall of India, 2004
- 5. Kelly and M.J. Harris "Management of Industrial Maintenance", Butterworth and Company Limited.
- 6. AKS Jardine "Maintenance, Replacement and Reliability", Pitman Publishing.